



College of Arts and Sciences

## SYLLABUS

POLS 5310: Issues in U.S. Public Administration

Fall 2016

Week 1 <sup>2</sup>August 24  
Week 2 <sup>2</sup>August 31  
Week 3 <sup>2</sup>Sept. 7  
Week 4 <sup>2</sup>Sept. 14  
Week 5 <sup>2</sup>Sept. 21  
Week 6 <sup>2</sup>Sept. 28  
Week 7 <sup>2</sup>Oct. 5  
Week 8 <sup>2</sup>Oct. 19  
Week 9 <sup>2</sup>Oct. 26  
Week 10 <sup>2</sup>Nov. 2  
Week 11 <sup>2</sup>Nov. 9  
Week 12 <sup>2</sup>Nov. 16  
Week 13 <sup>2</sup>Nov. 23  
Week 14 <sup>2</sup>Nov. 30  
Week 15 <sup>2</sup>Dec. 7

Time: Weds. 7:00 pm <sup>2</sup>9:30pm

PROFESSOR

Robert Cropf, Ph.D.  
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Office hours: By appointment (contact Mary Lapusan([lapusanm@slu.edu](mailto:lapusanm@slu.edu)) phone: 314-977-5564])

Note: This syllabus is subject to change at the discretion of the instructor depending on the circumstances of the class.  
Check your SLU email regularly for any updates.

## COURSE OBJECTIVES

This course examines the role of public administration in the U.S., its historic evolution, values of public service, and

## 1. Attendance/Participation/Case Study Preparation







## COURSE OUTLINE

### Topics and Required Readings

Readings are chapters from American Public Service in the 21<sup>st</sup> Century  
Case Study: from The Public Administration Case Book  
Classics is Shafritz and Hyde, Classics of Public Administration

#### Class 1 (Aug. 24) :

Review of syllabus, objectives & expectations; instructor and student introductions

Introduction

Readings: Chapter 1

#### Class 2 (Aug. 31):

The Growth of Government and Administration

Readings: Chapter 2, Classics (Wilson: Study of Administration ; Weber: Bureaucracy)

#### Class 3 (Sept. 7) :

Ethics

Readings: Chapter 3, Classics (Adams: Unmasking Administrative Evil)

Case Study Discussion:

x Ho i4TJ ET BT 1T BT /F7 12 Tf c0 0 l-4(v)10DLracy





x Community Health Center

Class 10 (Oct. 26):

Leadership

Readings Chapter 10. Watch *The Fog of War* and *Unknown Known*. Class discussion next session.

The Fog of War & Unknown Known videos (Paper due prior to class)

Class 11 (Nov.2):

The Policy Process

Readings: Chapter 11; Classics: Dror: Policy Analysts; Kingdon: Agendas, Alternatives, and Public Service)

Class 12 (Nov.9):

Privatization (Guest Speaker)

Readings: Chapter 12; Classics: National Performance Review: From Red Tape to Results)

Memo # 3 Due

Class 13 (Nov.16):

Budgeting and Public Finance

Readings: Chapter 13; Classics: Congressional Budget Office: Using Performance Measures in the Federal Budgeting Process; Caiden: Public Budgeting Amidst Uncertainty and Instability)

Case Study Discussion:

x Stoughton City Budget

Class 14 (Nov. 23):

Human Resource Management

Readings Chapter 14; Classics: Krislov: Representative Bureaucracy; Thomas: From Affirmative Action to Affirming Diversity)

Case Study Discussion:

x University Phone Center

Class 15 (Nov. 30):

Managing Information Technology & E -government

Readings: Chapter 15; Classics: Nye: Information Technology and Democratic Governance)